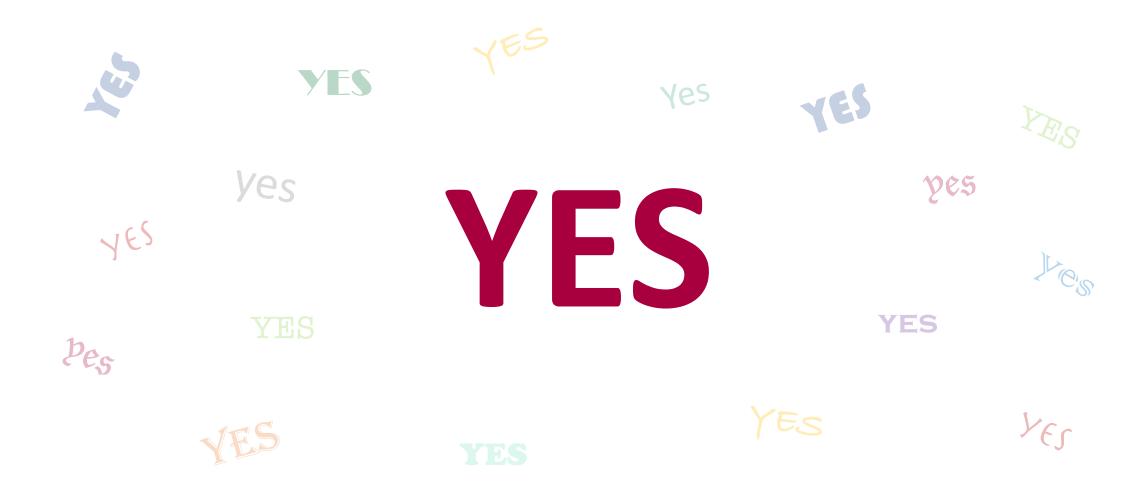
#### Shifting Your Brokerage Online

Josh Harley, CEO FATHOM REALTY



## Can you build a successful virtual brokerage?

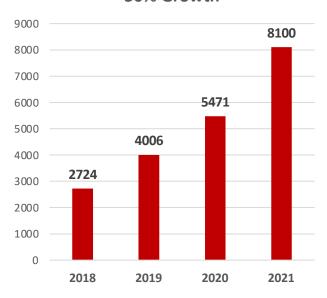
#### Can Virtual Be Successful?



#### **Proof That It Can Be Done!**



#### AGENTS ~50% Growth





#### TOP 100 PLACES TO WORK

The Dallas Morning News

2017 **#3** 2018 **#1** 2019 **#2** 2021 **#3** 









## How "virtual" is a virtual brokerage?

#### **How Virtual?**

Q: What are you trying to accomplish?

How virtual depends on your goals and size!



#### **How Virtual?**

#### Levels of being virtual

- 1. All agent and brokerage tools are online
- 2. Office for your support staff (no agent offices)
- 3. No offices of any kind (not realistic for large brokerage)



#### **Benefits of Virtual**

#### Biggest benefits to being virtual

- Reduce costs associated offices and personnel
- Reduce liability associated with an office
- Easier to expand across current market
- Easier to expand into new markets
- Increase investments in tech and training
- Improve profit margins



#### **Negatives of Virtual**

#### Biggest <u>negatives</u> to being virtual

- Culture requires more effort
- Compliance requires more effort
- Initial agent objections to lack of office
- Overcome false stigma touted by competition

## What technology do you need?

#### **Technology Needed**

**Brokerage websites Agent websites Customer relationship manager Transaction management** Commission disbursement **Accounting and payments** Internal communication **Personnel management** 

# Culture Training Retention | Recruiting

#### **Culture in a Virtual Brokerage**

- 1. You do not need offices to create culture
- 2. Be proactive with agents -vs- reactive
- 3. Have regular in-person meetings
  - Trainings, masterminds, socials, charitable events
- 4. Hire the right agents, not just any agent



#### **Training in a Virtual Brokerage**

- 1. You do not need to <u>own</u> offices for training
- Zoom or Facebook Live works great for agents who cannot attend in person
- 3. Record training events to create a library of trainings

#### Retention in a Virtual Brokerage

- 1. Retention starts with culture
- 2. Be proactive with agents -vs- reactive
- Be accessible- Virtual often means flexible "office" hours
- 4. Virtual should not mean a lack of agent interaction

#### Recruiting in a Virtual Brokerage

- 1. Recruiting also starts with culture
- 2. Turn your agents into evangelists
- 3. Bring up your virtual environment first
  - Play offense vs defense
  - Demonstrate how not having offices means more agent tech and services

### You Can Build a Successful Virtual Brokerage!

JOSH HARLEY, CEO | FATHOM REALTY josh@fathomrealty.com